At the beginning of 1953 the basic courses for DD/P included a three week Basic Intelligence Course at headquarters which identified covert activities, a five week Operations Course (Phase II) given at

25X1A2d1

which taught the skills and techniques which are considered common to all clandestine activity, work a three week Covert Activities given at headquarters in 1953 and at thereafter 25X1A2d (Phase III) course / which presented the the CS structure and procedures, a two week Administrative Course designed for DD/P clerical personnel, and a three week Refresher Course designed for returning overseas 1/personnel.

In early 1954 the IG found "little criticism and much commendation to be offered on the content and presentation of the above courses."

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He regarded the move of Phase II to "one of the greatest advancements made in Training" and he found the morale of the student there body at the most favorable level to assimilate the maximum amount of instruction."

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1/ Survey of the Office of Training, August 1953, Part II, Activities, Training (Special), Tabs A and B, in Records Center Job 56-403.

3/ Memorandum for DCI from IG, Subject: Survey of the Office of Training, 20 April 1954. Secret, p. 12, in OTR FIRE

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with its establishment in December 1954, the Operations School assumed control over all types of Clandestine Operations training both at headquarters and at xxx A significant accomplishment in the following year was the combining of the former Clandestine Methods and Techniques and Cladestine Operations Courses into one integrated Operations Course of sixteen weeks duration

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25X1A

This required a complete revision of the former courses and the addition of new material and simulated problems.

The first Operations course designed to provide the trainee with the proficiency to handle agents, manage clandestine organizations and administer operational projects was conducted between January and May, 1/1956.

^{1/} CIA, Estimate of Requirements Fiscal Year 1958, Bureau of the Budget Presentation, 30 September 1956, SECRET, D-10-25, in Records Center 10159-417.

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The advanced or specialized courses furnished basic or introductory training in specialized fields of clandestine activity. In 1953 OTR gave at headquarters courses waxel of two or three Counterweeks duration each on Clandestine 25X1A espionage, Communist Party Operations, Staybehind Operations, 25X1A Operational Security, and Order of Battle. 25X1A gave courses has varying from two to four weeks in duration on Clandestine Fieldcraft Activities, Evasion and Escape, 25X1A and Air Operations. In 1953 there xxx Operations, specialized 25X1A courses. courses and

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In connection with the specialized courses, OTR encountered a number of troublesome problems. In last analysis, the success of a specialized course depended upon the wilknexthicknexth willingness of the operating units to release experienced operators to serve as instructors, whenever willingness who needed instruction, and when to furnish doctrinal and case materials on which the course could be based. In some cases a lack of students made it necessary to cancel courses on which much time and effort had been spent. In other cases a lack of experienced instructors for much demanded courses created backlogs. In practically all cases, to get there was a continuous struggle/ operating offices to release the information on which * courses could be built.

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25X1A14a

During the next three years specialized course were developed on Maritime Operations, Investigative Techniques, War Planning. Covert Technical Services Orientation, And Action Cross Training Program. The last mentioned Program was developed to create an Action Cadre, a trained body of operational officers who would be available to train Plans Area personnel in action subjects, meet task force requirements, and train foreign personnel. Action Cross Training The subjects included in the program were: clandestine field activities, operations, staybehind, evasion and escape was caching and maritime and air operations. As the period ended, plans were started to develop a course on Liaison Operations.

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^{1/5}th Anniversary, Office of Training, March, 1955, SECRET. Schools of OTR; OTR Weekly Summary Reports, SECRET; CIA, Estimate of Requirements Fiscal Year 1958, Bureau of the Budget Presentation, SECRET, IN Receipt Confer vol 59-4/7

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in 1954 Following a frantic last-minute scramble/for qualified personnel which characterized the latter stages of PBSUCCESS. in 1955 OTE and CS collaborated in a proposal/to establish at 25X1A2d1 an Actions Operations Unit which would provide a cadre of personnel skilledx in all action aspects of CS emergency operations. OTR's paper proposed the transfer of 30 slots from DD/P to OTR which. 25X1A2d1 joined with 20 instructor slots already on the would make possible a 50-man unit to be trained in all aspects of action operations and them be available for action anywhere The proposal was not implemented during 1955 and 1956 due to ceiling limitations. OTR's Action Cross Training described above program/was a step in the direction of such a unit but during the period ix OTR did not get the extra slots it sought for the many proposal.

^{1/} Memorandum for A/DCI, from DTR, 14 April 1955, Weekly Summary Report, Secret, in O/DCI/ER, 1955 Training file.

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during the four year period there was a steady decline in the total number of students taking courses that in 1954 and later years were examplified in the Operations School. calendar year 1953 there were nearly 2500 full-time students in these courses and during the calendar year 1956 there were only 900 both full-time and part-time. Only a small fraction of the students taking these courses were partitime students. of explinations may be offered for this decline in the number of students taking operational courses. The number entering on duty in 1953 was/greater than in 1956. The combination of two courses and longer texexextixe new/Operations Course reducedxidextex made recruitment of students more difficult. A larger proportion of the employees had working with the Clandestine Services had/operational training in 1956 than in 1953.

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2/ Table 5.

^{1/} The figures for 1953 were taken from Memorandum for DCI from IG, dated 20 April 1954, Survey of the Office of Training, SECRET, in OTR files and the figures for 1956 were furnished by OTR to Mistorical Staff. Colv total number of students was given for CY 1956 but for CY 1954 and CY 1955 over 95 per cent of students were full-time.